



THE FLETCHER GROUP

Impact Report

Table of Contents

03

Introduction

04

Our Story

05

Major Initiatives

06

Our Impact

09

Recovery Housing

11

New Tools

12

Learning Center

13

Grants & Contracts

18

Original Research

19

Research Contracts
& Projects

26

Peer-Reviewed
Publications

29

What Clients
Say

Introduction

2024 was a banner year as the Fletcher Group initiated a number of new projects and strategic partnerships to expand the quality and capacity of recovery housing and associated services.

The challenges facing those in recovery primarily consist of gaps—gaps in funding, gaps in research, and gaps in acceptance. As you'll see in this detailed report, our efforts continue to have a major impact by helping restore lives, reunite families, and invigorate communities across America.

Evidence-Based Innovation

Cutting-edge research is leading to exciting new breakthroughs in the delivery of recovery housing and associated programs and services. The development of evidence-based best practices brings much-needed innovation to an industry that has traditionally operated without the benefit of established standards, methods, and techniques.

Proven Success

Detailed documentation of outcomes is essential to earning the trust and support of stakeholders. That's why the Recovery Kentucky program, upon which our recovery ecosystem model is based, has documented its results in an annual report for each of the past 13 years—longer and more comprehensively than any other recovery program and with outcomes equal to or exceeding the most effective programs in the nation.

Our Story So Far

Our Mission

To expand the capacity and quality of recovery ecosystems by conducting and publishing original research, informing best practices, and serving as a field catalyst for the kind of breakthrough change that can help society see substance use issues through a public health, rather than a punitive, lens.

Our Purpose

To facilitate evidence-based prevention, promote effective recovery treatment, and establish high-quality community-based recovery housing in communities from coast to coast.

32 staff
members in 12
different states

1 of 5
with self-
disclosed lived
experience



Major Initiatives

1

Evidence-Based Best Practices

Whether you're a business offering a product or a non-profit providing a service, the measure of success is the same: Does it improve people's lives? That's a question we ask constantly at the Fletcher Group. We answer it by developing and disseminating evidence-based best practices and science-based tools that can help reduce return to use rates while making treatment more accessible and affordable.

2

Original Research

Research is not just important. It's imperative, particularly in a recovery industry that's been largely unregulated and under-studied. Our six-member research team works tirelessly to help us codify evidence-based best practices so that we can provide the most effective technical assistance possible while helping raise public awareness that long-term recovery is not only possible but essential to public health and well-being.

3

Meaningful Employment

Recovery is more than remaining abstinent. It's a multifactorial, non-linear process requiring the development of numerous "recovery capital" resources. In 2024 we initiated several new ground-breaking programs to help those in recovery not only pay the bills but also build the pride, confidence, and life skills made possible by meaningful employment.

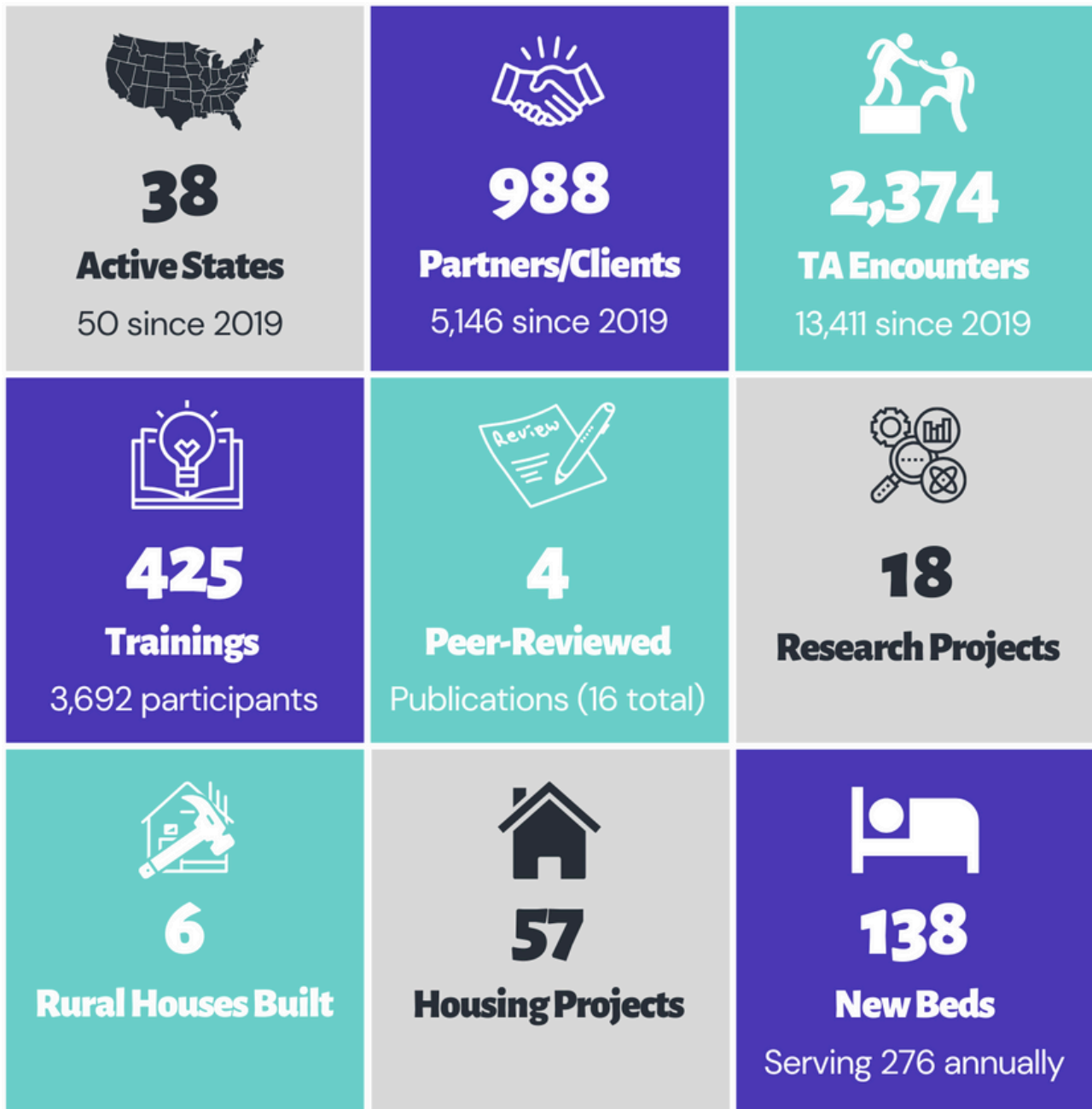
4

Thought Leadership

Working as a field catalyst, the Fletcher Group continues to work across silos to untangle the knots and address the critical capability gaps that prevent so many Americans from getting the help they need. By thinking outside the box, we're able to fill voids in our industry's skill set, spot the white space for breakthrough change, and plot a long-range map for achieving the sweeping, transformative change in recovery services and treatment America so desperately needs.

Our 2024 Impact

Expanding the capacity and quality of recovery housing and associated programs and services

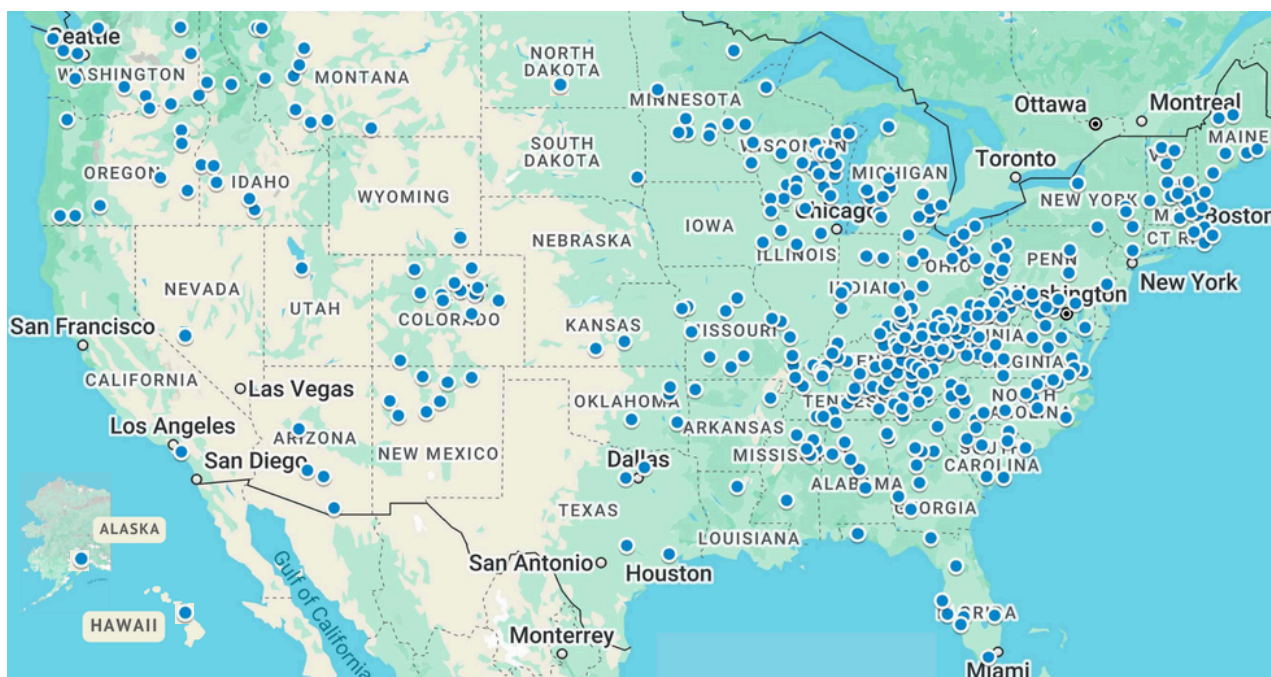


50

States

13,411

Technical Assistance Encounters



Over 50 Recovery Housing Resource Guides

- How to Build Rural Recovery Housing
- How to Raise Funds
- How to Engage and Organize Communities
- How to Create a Community Needs Assessment
- How to Hire an Executive Director
- How to Select a Site
- How to Choose the Right Life Skills Curriculum
- How to Create a Recovery to Work Program
- How to Use Low-Income Housing Tax Credits
- How to Manage Food Costs
- How to Handle NIMBYism
- How to Start a Positive Reinforcement Program
- How to Implement Medication-Assisted Recovery
- How to Communicate in a Crisis
- How Quick Response Teams Benefit Rural RH

Spreading the Word

Since launching its website in March of 2019, *fletchergroup.org* has grown steadily and dramatically. As of December 31, 2024, the site featured over 200 web pages, over 1,200 images, and nearly 450 downloadable pdfs, including 57 topic-specific newsletters, scores of Success Stories from around the country, over 20 Recovery Home How-To Guides, and a multitude of brochures, flyers, infographics, charts, and technical papers.

Nearly 70,000 Page Views

From January 1 to December 31, 2024, the Fletcher Group website recorded 22,708 sessions and 67,678 page views with the most visited web page being “Technical Assistance for Building Safe, Sustainable Recovery Housing.”

70-Plus Videos

Over 70 videos produced and hosted on the Fletcher Group YouTube Channel are generating equally impressive interest with 15,777 views, 224,068 impressions and 2,480 hours of watch time recorded between January 1 and December 31, 2024.

We also produced and delivered 12 monthly webinars in 2024 with videos of the webinars hosted on both our website and the Fletcher Group YouTube Channel.

Recovery Housing



Why Recovery Housing?

- With over 100,000 Americans dying of a drug overdose each year, the need for safe, effective recovery support services, including recovery housing, is greater than ever.
- That's especially true in rural communities where fewer resources may be available to counter the higher rates of SUDs, morbidity, overdose, and mortality found there.

PROJECT	DETAILS	OUTCOME
Multi-State Workforce and Employment Initiative	Researched and developed to help build the recovery capital residents need for long-term recovery	<ul style="list-style-type: none">• 27 new employer connections in six states• 125 residents employed• 169 residents enrolled in or completed workforce/life skills training
Kentucky Behavioral Health Conditional Dismissal Program	Provides an alternative to incarceration with potential benefits including safe, sober recovery housing	<ul style="list-style-type: none">• Placed over 250 individuals in programs to address mental health and SUD challenges• A practical model replicable in other states

Recovery Housing (continued)

PROJECT	DETAILS	OUTCOME
<p>Cumberland River RHOAR (Recovery, Hope, Opportunity, and Resiliency) Center, a \$14-million facility promoting the health, vitality, and prosperity of Bell County, Kentucky by helping rebuild lives and restore families</p>	<p>Applying the highly successful Recovery Kentucky housing model Dr. Ernie Fletcher pioneered when governor of Kentucky, this project was funded in part by the Appalachian Regional Commission to assist the hardest-hit coal economies of eastern Kentucky</p>	<ul style="list-style-type: none">• The 52-unit facility accommodates 112 women beset by addiction in Bell County• 30 single-bed rooms, twelve two-bed rooms, ten efficiency units, and 18 shelter beds allow women in recovery to safely live, grow, and reunite with loved ones



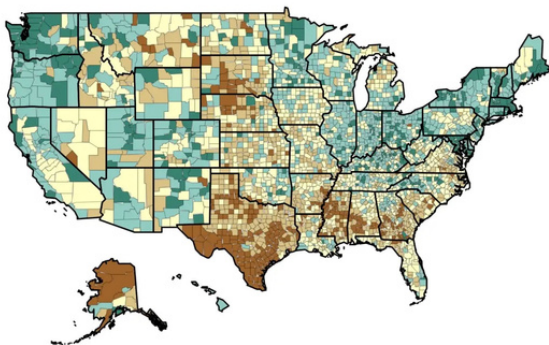


New Tools

1

Economic Calculator

Developed in collaboration with real-world recovery program operators, the new Fletcher Group Economic Calculator quantifies the economic benefits of recovery, including avoided criminal justice and healthcare costs, and calculates the Return On Investment of potential financial outlays, including facility construction and land acquisition. Such information plays a critical role in helping recovery homes and other recovery organizations write winning grant applications and gain the crucially important support of stakeholders, funders, community members, and government officials.



2

Rural SUD Info Center

Visitors to this new website can quickly access an abundance of free resources and technical assistance. Webinar recordings, presentations, resource guides, articles, posters, fact sheets, and videos provide critical information relating to SUD intervention, treatment engagement, delivery of support services, risk reduction, how to overcome stigma, medications for opioid use disorder, and other best practices.

3

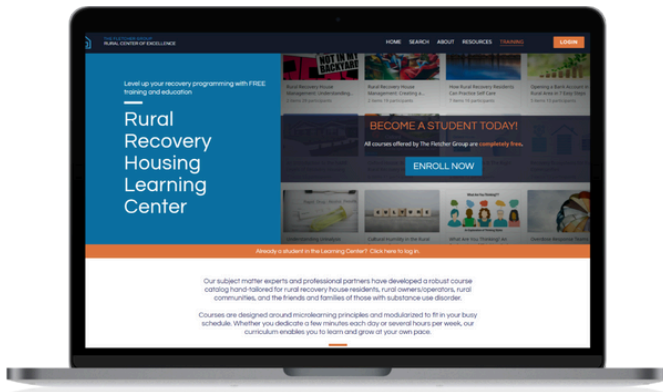
Recovery Ecosystem Mapping Tool

With a simple click on a map, the nation's first interactive data visualization tool gives users a quick, accurate, and detailed snapshot of the recovery ecosystem resources available in every U.S. county. Developed through a Fletcher Group partnership with researchers at East Tennessee State University and NORC at the University of Chicago, it helps recovery allies across the country work more efficiently and effectively.



Online

Learning Center



More than ever before, lifelong learning is essential to “keeping up.” That’s particularly true in our field where overdose rates and changes in the SUD environment—from stimulants and prescription drugs to fentanyl, for example—continue to test our resilience. The question is how to keep learning, especially in rural areas where professional training may be lacking.

The Fletcher Group’s Online Learning Center applies the latest micro-learning techniques so that recovery home owners, operators, managers, peers, and other recovery allies can quickly and easily upgrade their knowledge base and skill set.

New in 2024: NAADAC-Approved Continuing Education Credits

In 2024 the Fletcher Group gained approval from NAADAC, the National Association for Alcoholism and Drug Abuse Counselors. That approval allows us to provide certified educational credits with each curated and approved course.

Grants & Contracts

1

Kentucky's Behavioral Health Conditional Dismissal Program

This innovative program provides those with a behavioral health disorder and low-level charges an alternative to incarceration. Eligible individuals may also receive treatment and recovery support services, including outpatient, intensive inpatient, residential treatment, educational and vocational services, and housing assistance. The Fletcher Group is implementing two agreements related to this initiative:

The first, with the Department of Behavioral Health, Developmental Intellectual Disabilities, establishes and implements policies and procedures, coordinates screenings and assessments of those referred by the courts, helps train community-based organizations to participate in the program, and manages data collection and reporting.

The second, with the Department of Medicaid Services' Recovery Residences Support Services (RRSS), is a parallel program in which we serve as an Administrative Services Organization to recruit, contract and train recovery home operators while helping administer placement, payments, quality control, outcomes monitoring, and reporting.



2

Elevance Health Foundation

The Fletcher Group was awarded a three-year \$300,000 grant by the Elevance Health Foundation to help implement SMART Recovery's 12-session Successful Life Skills curriculum at 100 recovery residences in six target states (California, Georgia, Indiana, New York, Ohio, and Virginia). Now in its 30th year, SMART Recovery uses evidence-based methods to help people find within themselves the power to change. Thanks to Elevance, recovery homes and community-based programs can now receive those same benefits at no charge together with all materials and equipment provided free of charge plus a \$1,200 stipend to facilitate implementation and evaluation.



Grants & Contracts

(continued)

3

RHOARTM Level III Housing Projects in Arizona, Kentucky, and Tennessee

The Fletcher Group's RHOAR (Recovery, Hope, Opportunity, And Resiliency) projects implement the highly successful Recovery Kentucky model of Level III recovery housing that Fletcher Group founder and Chief Medical Officer Ernie Fletcher first pioneered when governor of Kentucky.

Financed in part through low-income housing tax credits, such facilities like the Cumberland River RHOAR Center for Women in Middlesboro, Kentucky can provide over a hundred people with a safe place in which to live, recover, grow, and reunite with loved ones.

The Fletcher Group is now exploring additional opportunities in Arizona, Tennessee, and elsewhere to create similar large-scale facilities that provide the full continuum of care—including drug withdrawal support, counseling, education and employment—to facilitate lasting abstinence and recovery.



RECOVERY
HOPE
OPPORTUNITY
RESILIENCE

4

Level II Recovery Housing in Colorado, Washington, and Wisconsin

The Fletcher Group is also active in helping develop substance-free Level II housing where peer accountability maintains a safe and healthy living environment for a smaller cohort of residents, typically between six and 12 individuals. Though the programming may be less robust than a larger Level III home, experience has shown them to be an effective first step on the journey to recovery. Fletcher Group Outreach and Engagement specialists in Colorado, Washington, and Wisconsin are currently working with stakeholders and local communities to create Level II facilities where outside clinical appointments work together with mutual aid groups to help individuals achieve and sustain recovery.

Grants & Contracts

(continued)

5

Recovery to Work Learning Collaborative

Quality of life, personal development, and sustained recovery from Substance Use Disorders are all enhanced by meaningful work experiences. The Fletcher Group assists communities in creating impactful workforce development initiatives to facilitate the employment of individuals recovering from Substance Use Disorders (SUD). The Fletcher Group provides recovery to work technical assistance—everything from communication and soft skills development to entrepreneurial training—to help fair chance job seekers achieve the kind of meaningful employment that's so important to long-term recovery.

7

Colorado Agency for Recovery Residences

Approved by the state's Behavioral Health Administration as a certifying body for recovery residences, the Colorado Agency for Recovery Residences (CARR) has contracted with the Fletcher Group to provide the technical assistance, strategic planning, and training needed to establish effective recovery housing in roughly 30 different communities across the state. The partnership began when the Fletcher Group helped CARR write a successful grant application and continues to evolve with CARR executives and members contributing numerous courses to the Fletcher Group's online Learning Center.

6

Peer Support Specialist Training and Employment

This innovative program focuses specifically on training peer support specialists to help recovery homes residents and others gain the meaningful employment they need to achieve long-term abstinence and financial independence. This includes working closely with local academic institutions, including community colleges that can help recovery homes identify potential peer support specialists among their residents and train them to become certified. We also work with employers to place those individuals once they complete the training.



Grants & Contracts

(continued)

8

HUD Cooperative Agreement

The U.S. Department of Housing and Urban Development is responsible for national policy and programs that help people and families find safe, affordable housing while ensuring equal housing opportunities. In 2024, the Fletcher Group was honored to receive a significant HUD award to provide recovery housing technical assistance for HUD-funded organization that work to meet the needs of individuals experiencing homelessness, justice-involvement, mental health struggles, substance use issues, and those re-entering society from the criminal justice system.



9

Western Regional Action Partnership (WRAP)

This partnership with the Western North Carolina Task Force promotes regional services such as treatment facilities, recovery housing, and recovery support programs to help those with substance use disorders complicated by criminal justice involvement. The Fletcher Group works with Burke County staff to evaluate the local recovery ecosystem, develop a regional resources inventory system that identifies service assets and gaps, facilitate stakeholder engagement, and assist in the development of a Memorandum of Agreement (MOA) for ongoing collaboration.

Grants & Contracts

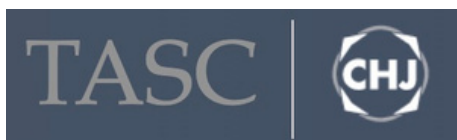
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10

Treatment Alternatives for Safe Communities

Treatment Alternatives for Safe Communities (TASC) is a not-for-profit organization providing health recovery management services for individuals with substance use and mental health disorders. As such, TASC collaborates closely with healthcare providers, policymakers, academic institutions, and community stakeholders to see that underserved populations are linked to the services they need while achieving the most efficient use of clinical and financial resources.

Funded with a grant from the Chicago office of the U.S. Justice Department's Bureau of Justice Assistance (BJA), TASC has contracted with the Fletcher Group to provide technical assistance and training for BJA grantees that help those re-entering society from the criminal justice system by providing recovery housing and other recovery services.



11

Dream Center

The Dream Center in West Point, Mississippi is a community-based organization that provides outpatient and other services to assist those in recovery. Awarded with a grant from the Appalachian Regional Commission (ARC), the Dream Center contracted with the Fletcher Group to expand its existing workforce training and recovery support services, including softskills training and upskilling; industry-specific job training and certification programs; job placement assistance; and wraparound services such as transportation and housing assistance. We were especially helpful in breaking down barriers with local academic institutions who are now engaged in helping recovery home residents successfully re-enter the workforce, thereby contributing to business growth and a more vibrant local economy.

Original Research

Research is not just important. It's imperative, particularly in an industry like recovery housing that's been largely unregulated and understudied.

The research we do helps us fill voids in our industry's skill set, spot the white space for breakthrough change, codify evidence-based best practices, provide effective technical assistance, raise social consciousness, and plot a long-range map for achieving the sweeping, transformative change in recovery services and treatment so needed throughout America.



Knowing Better To Do Better

Whether it's how to keep a recovery home safe during a pandemic or how states can incorporate recovery housing within their continuum of care, all Fletcher Group research relates, in one way or another, to an accurate assessment of needs. You'll see that theme running through all of the research projects described on the following pages as we work to improve the quality and capacity of recovery housing and services across America.

Research Contracts

1

St. Matthews in Southwest Florida

For over 35 years, St. Matthew's House has worked to ensure that no one in southwest Florida experiencing hunger, homelessness, or addiction is alone or without a pathway to recovery. The Fletcher Group supports that effort by providing detailed program evaluations that assess the effectiveness of their programs in terms of satisfaction, participation, employment, and recovery outcomes. In addition to helping St. Matthews identify trends and potential challenges, the tracking of recovery outcomes helps St. Matthews tailor its treatment plans to better meet the specific needs of each patient while allocating resources for maximum efficiency.



2

Commonwealth Center for Fathers and Families

The Commonwealth Center for Fathers and Families (CCFF) seeks to improve child outcomes and enhance families and communities through positive engagement between fathers and their children. The Fletcher Group assists that effort by evaluating in detail the implementation in recovery homes of a structured curriculum designed to improve the relationship between fathers in recovery and their children.



Research Contracts (continued)

3

CDC-Funded Evaluation of Kentucky's Access to Recovery Program

With a three-year grant from the Centers for Disease Control and Prevention, the Prevention Research Center within the University of Kentucky's College of Public Health partnered with the Fletcher Group to conduct a rigorous evaluation of Kentucky's 25-county Access to Recovery (KATR) Program which provides recovery support services to veterans, those recently released from incarceration, and those who are either pregnant/postpartum or parenting children when under the age of 18.

The rigorous evaluation includes surveys and qualitative interviews with program participants, KATR personnel, and community partners to assess the organization's processes, outcomes, and impacts. The ultimate aim is to investigate participant accessibility and acceptability as well as the program's impact on recovery-related outcomes.

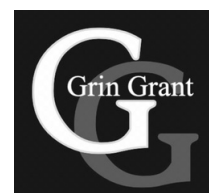


4

Grin Grant

Grin Grant in Lexington, Kentucky has financed life-changing dental restorations for nearly 200 people in recovery from addiction. The non-profit also provides online wraparound recovery support services at the recoveryglue.org website to help recipients through the sometimes challenging transition.

The Fletcher Group has supported Grin Grant with a detailed program evaluation to assess the program's effectiveness, accessibility, and participant satisfaction.



Our Current Research Projects

1

A Survey of Disparities in Accessing Recovery Treatment

While research indicates that recovery housing is effective, the fact remains that the industry is largely unregulated with wide discrepancies in the services and treatments that are offered. Even the number of homes is uncertain with official estimates ranging from 10,358 to 17,900. And no research at all has been done regarding racial disparities among recovery home residents. One Kentucky study has shown that of 270 recovery housing residents, 94 percent reported as Caucasian.

Through over 3,000 technical assistance encounters with recovery home owners and operators across the country, The Fletcher Group has confirmed, at least anecdotally, that a severe racial disparity does exist among those served by the recovery housing industry.

To help address that disparity, the Fletcher Group is conducting a scoping review of all available literature to determine as accurately as possible which populations are under-represented and to what extent.

2

A Survey of Perceptions Affecting Recovery Participation

“Therapeutic alliance” is a research construct used to measure the degree of collaboration and trust between therapist and client. Though commonly used in behavioral health settings, it has not yet been studied in the recovery housing environment. To do so, the Fletcher Group developed a new 12-item survey tool that measures the degree of collaboration and trust between recovery housing residents and other residents and staff. The new tool has recently been tested and validated with 270 recovery housing residents.

Research Projects (continued)

3

A Survey of Single State Agencies Regarding the Importance of Recovery Housing

By leading the management of state- and federally-funded addiction treatment, prevention, and recovery services, Single State Agencies (SSA) play a key role in the growth and quality of recovery housing. In the fall of 2021, the Fletcher Group partnered with the National Association of State Alcohol and Drug Abuse Directors (NASADAD) to survey SSA directors and representatives in order to ascertain their level of state support for recovery housing and how they plan to incorporate recovery housing into the continuum of care they offer to those with substance use disorders.

The survey achieved a remarkable 94 percent response rate from people in 48 different states. The results indicate that recovery housing has, in the mind of state officials, become an integral and high-priority recovery support service, but is nevertheless routinely under-funded. In other words, funding is not matching the expressed level of importance given to recovery housing by the SSAs that were surveyed.

4

A Nationwide Survey of Recovery Housing

Another unknown is the total capacity of America's recovery housing industry. The Fletcher Group is conducting a cross-sectional survey of recovery homes to determine that number. While we're at it, we collect data regarding the populations served, the types of policies and procedures applied, the recovery pathways offered at recovery homes and how homes are funded as well as outcomes data. The survey results from over 120 residences in seven states have now been validated, peer-reviewed, and published to provide actionable data helpful to recovery allies everywhere.

Research Projects (continued)

5

A Survey of Stigma Reduction and Its Effect on Public Support for Recovery Housing

Stigma against those with a substance use disorder can severely impede access to vital recovery services. Such stigma can be particularly harmful in rural areas where “everyone knows everyone.”

The Fletcher Group recently worked with the University of Wyoming Economics Department to run a randomized controlled trial to find out if positive messaging about recovery housing can help reduce stigma.

Data from over 2,700 participants has shown strong political support for recovery housing as measured by the percentage of citizens who chose to sign a petition supporting investment in recovery housing in their state.

Preliminary analysis indicates that stories about individuals in recovery, whether anonymous or not, help reduce stigma, but stories alone may be limited in their ability to influence actual behavior.

6

A New Protocol for Surveying Recovery Housing Outcomes

Numerous studies show that recovery housing helps reduce substance dependence and incarceration rates. But no study has taken into account the wide variance in recovery home size, the population served, the location, or the recovery model. The Fletcher Group has created a new resident-level outcomes protocol used to systematically collect and assess outcomes from every variety of residence. It encompasses three domains and several sub-domains and, though brief, employs a number of validated instruments. The feedback from several subject matter experts has been incorporated in a pilot trial now proceeding in West Virginia.

Research Projects (continued)

7

A Survey of State-By-State Legislation and Policies Affecting Recovery Housing

The Fletcher Group is currently building a National Recovery Housing Resource Guide that will include a wide range of state-by-state information—requirements for certification, licensing, and accreditation; funding opportunities and models; policies regarding service reimbursements; and state-level criminal justice policies that may expand recovery services to those incarcerated with a substance use disorder or who may benefit from alternative sentencing and recovery housing.

An in-depth review of all information related to the development, sustainability, and improvement of recovery housing in America will help us centralize all the integral aspects impacting its existence and sustainability.

8

A Survey of Contingency Management in Rural Recovery Homes

Contingency Management is a science- and evidence-based treatment program that's been proven effective in numerous settings, but not yet in recovery homes.

To address that gap, the Fletcher Group is working with Dr. David Ledgerwood of Wayne State University to implement and study CM's effectiveness in a variety of rural recovery homes.

The program will first train staff at selected recovery homes to see if CM helps retain residents and maintain their engagement in recovery activities. The clinical trial will involve ten homes, five with CM and five without.

Research Projects (continued)

9

A Survey of SMART Recovery in Rural Recovery Homes

While research indicates that recovery housing is beneficial, the effectiveness of specific services and treatments is often unknown due to a lack of research. As a result, many people with substance use disorders and their families are prevented from making evidence-informed decisions about which recovery home to use.

SMART Recovery's 12-session *Successful Life Skills* curriculum is a low-cost, peer-led, evidence-based program designed to help people gain the knowledge and skills needed to achieve and sustain long-term abstinence and recovery.

Considerable research has been done regarding the general effectiveness of SMART, but not within rural recovery homes. The Fletcher Group is therefore conducting a study that will enroll residents at 100 rural recovery homes in the *Successful Life Skills* program in order to evaluate its implementation and recovery-related outcomes. To date, 86 recovery homes have completed the implementation with 25 currently in the process of implementing it with another 25 enrollments still pending.

10

A Survey of Recovery Housing Retention Predictors

To gain a better understanding of the factors affecting recovery home retention, the Fletcher Group has partnered with the University of Kentucky to create, for the first time, an in-depth scoping review of all related literature.

To cast the largest possible net, we developed a new protocol that more clearly identifies the predictors of both participation in substance use disorder treatment and retention in such treatment. The new protocol has been registered with the Open Science Framework (OSF). The survey results were recently gathered, analyzed, and published.

Peer-Reviewed Publications

1

Implementing Contingency Management Into Rural Recovery Housing: Recommendations of a Professional Advisory Expert Panel

by David M. Ledgerwood, Milena C. Stott, Stacey Quesada, Marci Sontag, Rachel M. Beck, Michael G. McDonell, David Johnson, Dominick DePhilippis, Sherrie Donnelly, Bryan Hartzler, Tammera Nauts, Matthew D. Novak, James A. Peck and Carla J. Rash (2024) *The American Journal of Drug and Alcohol Abuse*

2

Adaptable Tool for Modeling the Benefits and Costs of Substance Use Disorder Recovery Programs

by Madison Ashworth, David Johnson, and Robin Thompson (December, 2024) *Journal of Benefit-Cost Analysis*, Cambridge University Press

3

State-Level Support for Recovery Housing: Results from a National Collaborative Study of U.S. Single State Agencies

by Robin A. Thompson, David Johnson, Melanie Whitter, Madison Ashworth, and Dr, Ernie Fletcher (18 Sep 2023) *Journal of Psychoactive Drugs*, DOI: 10.1080/02791072.2023.2253811

4

Establishing Quality and Outcome Measures for Recovery Housing: A Tiered Approach Supporting Service Evolution

by Robin A. Thompson, David Johnson, Madison Ashworth, and Milena Stott (January, 2024) *Community Mental Health Journal*

Peer-Reviewed Publications (continued)

5

A Holistic Approach to Corrections Early Release COVID-19 Strategies

by Dr. Ernie Fletcher, Chief Medical Officer of the Fletcher Group with assistance from Fletcher Group CEO Dave Johnson (MSW, ACSW), Fletcher Group Director of Research and Evaluation Robin Thompson (Dr.PH, MPH), and Fletcher Group Research and Policy Assistant Grace Clancy

6

Assessing Technical Assistance Needs Among Recovery Residence Operators in the United States

by Miles J, Bunn T, Kizewski A, Jennings T, Waters T, Johnson D, Sheridan D, & Fletcher E. (2021) *Journal of Psychoactive Drugs* doi: 10.1080/02791072.2021.1941442

7

Assessing Waivered and Non-Waivered Physician Barriers to Treating Patients with Substance Use Disorders: A Cross-Sectional Kentucky Pilot

by Robin Thompson, David Johnson, Amber Kizewski, Lori Baier, Karen Coburn, Jennifer White, Terry Bunn T, and Ernie Fletcher (2022) *Journal of Addictive Diseases*, Doi: 10.1080/10550887.2022.2035167

8

Psychometric Properties of the Fletcher Recovery Housing Alliance Measure (FRHAM-12)

by Johnson D, Thompson R, Ashworth M, Thurber S. (2023), *The American Journal of Drug and Alcohol Abuse*. Doi:10.1080,00952990.2023.2178004

Peer-Reviewed Publications (continued)

9

Program, Policy, and Social Support Characteristics Associated with Rural vs. Urban Recovery Housing (2018-2020

by Kirby AL, Kizewski AL, Thompson RA, Ashworth M, & Bunn TL. (2022) *Journal of Drug Issues*. Doi: 10.1177/00220426221114018

10

Program Policy, and Social Support Characteristics Associated with Rural vs. Urban Recovery Housing

2018-2020" by Kirby A, Kizewski AL, Ashworth M, Thompson RA, & Bunn T (2022); *Journal of Drug Issues*

11

Facts and Personal Recovery Stories to Reduce Substance Use Disorder Stigma and Increase Support for Recovery Housing

by Ashworth M, Thunström, L., Clancy G, Thompson R, Fletcher E, Johnson, D. (2023) Accepted at *International Journal of Mental Health and Addiction*

12

The Financial Landscape of Recovery Housing in the United States

by Madison Ashworth, Robin Thompson, Ernie Fletcher, Grace Clancy, and Dave Johnson (2022) *Journal of Addictive Diseases*, Doi:10.1080/10550887.2022.2036575

13

Rural vs. Non-Rural SUD Stigma

Ashworth, M., Thunström, L., Clancy, G. L., Thompson, R. A., Johnson, D., & Fletcher, E. (2024). Evidence from a national randomized controlled trial. *Addictive Behaviors Reports*, 19, 100541. <https://doi.org/10.1016/j.abrep.2024.100541>



What Clients Say

"Finding the Fletcher Group opened the door. I don't know where we'd be without them."

"We're not winging it anymore. Thanks to the Fletcher Group, we now have the connections and expert advice we were missing."

"We have momentum now. For the first time, we can see that this is going to work. But to be honest, we might still be stuck if not for the Fletcher Group. They've been wonderful."

"The Fletcher Group has been great. Every time we've met or reached out to them, they've responded very quickly and proactively."

"The beauty of the Fletcher Group is there's no ulterior motive. No matter who you are or what kind of housing you offer, their only goal is to make it the highest quality possible."

"The Fletcher Group model proves that the peer-support model is not only do-able but, in many cases, produces better results."

"It's such a privilege to work with the Fletcher Group, not only because of their real-world, on-the-ground experience but because they're so encouraging and supportive."



"Recovery Housing is more than boots on the ground and a roof overhead. The Fletcher Group knows that and it's one reason we've worked so successfully together. It's been wonderful."

"I just can't say enough about the Fletcher Group. I'm profoundly grateful that we've been able to work so closely with them this past year. It's made all the difference."

"We may make some mistakes along the way, but the important thing is to just keep doing our best while staying open to new ideas. The Fletcher Group is helping us do exactly that."

